



# OMV Results January – December and Q4 2014

February 19, 2015

OMV Aktiengesellschaft

A large offshore oil rig is shown in the middle of the ocean. The rig is a complex structure of white and red metal, with a tall derrick in the center. A long, narrow platform extends from the rig towards the right. In the background, other smaller rigs are visible on the horizon under a clear blue sky. A green rectangular box highlights the top section of the main rig's derrick.

# 2014 full year results and strategy

Gerhard Roiss,  
Chairman of the Executive Board and CEO

OMV Aktiengesellschaft

# 2014: Year of delivery



## Delivery

- ▶ Production growth 8% y-o-y despite shortfall in Libya
- ▶ Shift of asset base to Upstream focus achieved ahead of schedule
- ▶ R&M optimization concluded
- ▶ Merger of R&M and G&P into single Downstream unit initiated

## 2014 results

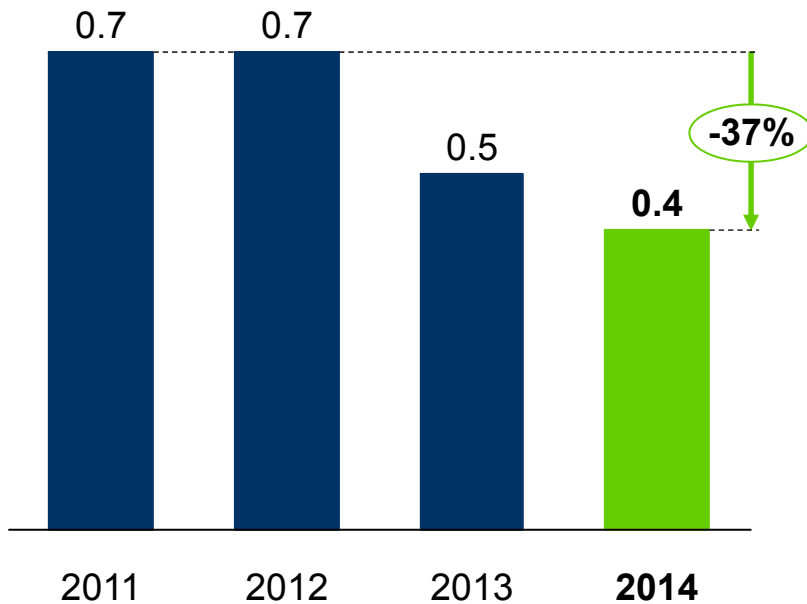
- ▶ Upstream results impacted by lower oil price and Libya shortfall
- ▶ Strong Downstream results contribution
- ▶ Dividend proposal EUR 1.25 per share <sup>1</sup>

<sup>1</sup> As proposed by the Executive Board. Subject to approval by the Supervisory Board and the Annual General Meeting 2015

# HSSE: Safety is our top priority

## Strong safety improvement record

LTIR <sup>1</sup> OMV Group



<sup>1</sup> Lost-Time Injury Rate: Number of lost time injuries per 1 mn hours worked

# Difficult market environment 2014

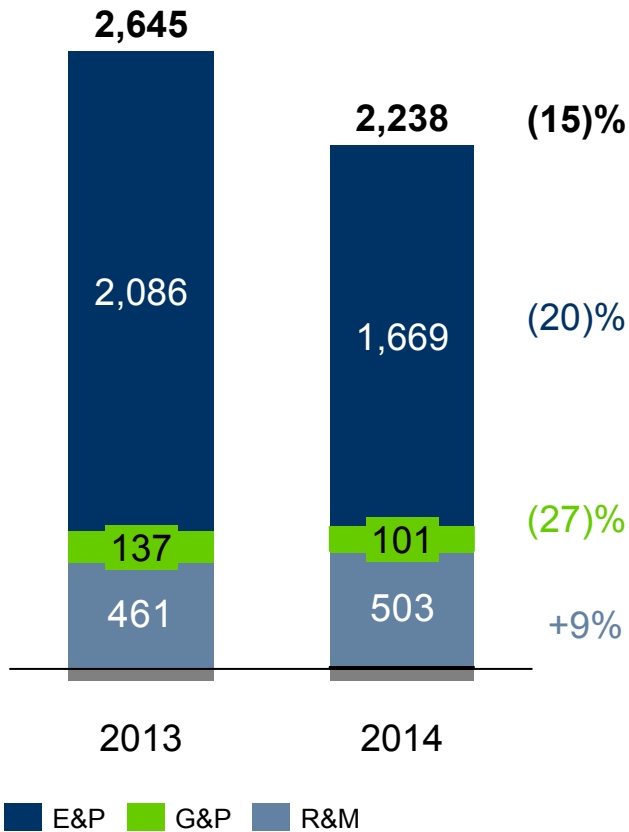
**Brent oil price**  
in USD/bbl



- ▶ **Collapse of Brent price in H2/14**
- ▶ **European gas prices continuously weak** after record low in H1/14
- ▶ **Instability** in Middle East and North Africa
- ▶ **Industry refining margins increased** in H2/14 due to falling crude prices
- ▶ **Strong depreciation** of EUR vs. USD in Q4/14

# Financial performance in 2014

## Clean CCS EBIT in EUR mn



Co&O and Consolidation

## Exploration and Production

- ▶ Production increase by 8% to 309 kboe/d (2013: 288); Q4/14 production: 318 kboe/d
- ▶ Higher depreciation and production costs

## Gas and Power

- ▶ Positive contribution from renegotiation of gas supply contract with Gazprom
- ▶ Lower gas sales margin and volumes (warm winter); difficult environment in Romanian power business

## Refining and Marketing

- ▶ Higher OMV indicator refining margin: USD 3.28/bbl (2013: 1.94) and improved result from petrochemicals
- ▶ Difficult regulatory environment in Turkey

# 2014: Delivery of strategic targets as announced in 2011

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▶ **Stabilized production in Romania and Austria**  
at 200-210 kboe/d



▶ **R&M divestment program of EUR 1 bn**



▶ **“energize OMV” successfully delivered:**  
+2% points ROACE improvement



▶ **Gas-fired power generation:**  
1.7 GW on-stream by 2012



▶ **Nabucco pipeline**



# 2014: Significant milestones achieved

## Upstream growth

- ▶ **Successful build-up of North Sea region position**
  - ▶ **Norway hit 50 kboe/d mark**
  - ▶ **Exploration success in Wisting – potential of 200-500 mn boe**
- ▶ **Black Sea: 3<sup>rd</sup> exploration well ongoing**



## Consolidation of Downstream

- ▶ **Merger of R&M and G&P into single Downstream unit initiated**
- ▶ **Successful renegotiation of gas supply contract with Gazprom**
- ▶ **Petrobrasi modernization finalized – +5 USD/bbl margin improvement <sup>1</sup>**



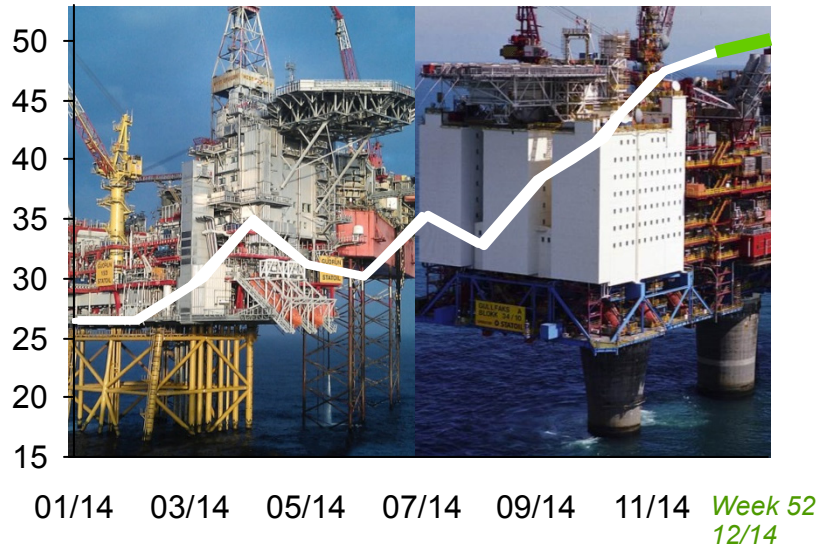
<sup>1</sup> vs. pre-modernization



# Selected Highlights 2014

## Norway ramp-up and Petrobrazili modernization

### Norway hit 50 kboe/d, #2 in OMV Upstream portfolio, in kboe/d



- ▶ Gudrun on stream since April 2014 – five wells currently producing
- ▶ Gullfaks performing strongly
- ▶ Cash generation in 2014: EUR ~500 mn (~20% of Upstream) <sup>1</sup>

### Petrobrazili modernization meets expectations Clean CCS EBIT



#### Petrobrazili modernization program

- Energy efficiency increased ✓
- Infrastructure upgraded ✓
- Deeper conversion ✓
- Yield structure shifted ✓

Reaping full benefits of +5 USD/bbl margin improvement <sup>2</sup>

<sup>1</sup> Equivalent to sources of funds before financing costs

<sup>2</sup> vs. pre-modernization

# Priorities 2015+

## Cash and dividend

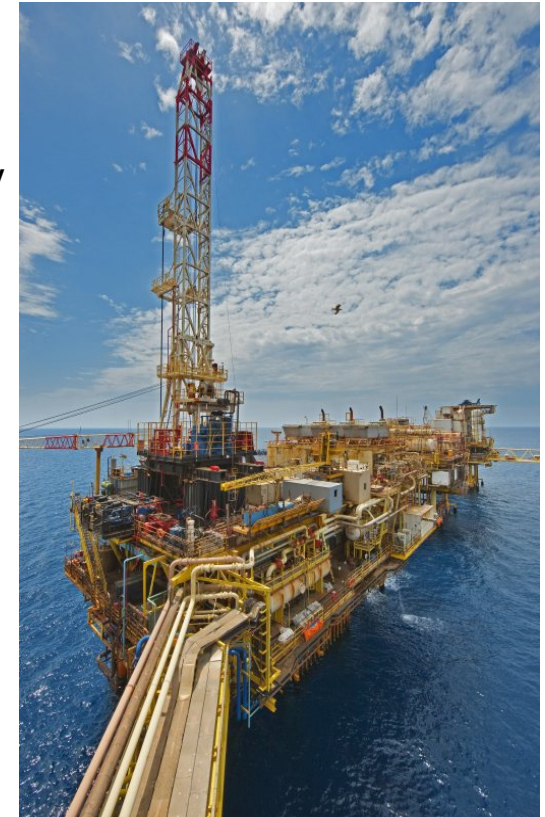
- ▶ Mid-term goal: free cash flow neutrality after dividends
- ▶ EUR 1.25 per share for 2014 <sup>1</sup>; maintaining dividend policy key priority

## Upstream growth

- ▶ Deliver post-FID projects
- ▶ Preserve options for long-term growth

## Performance

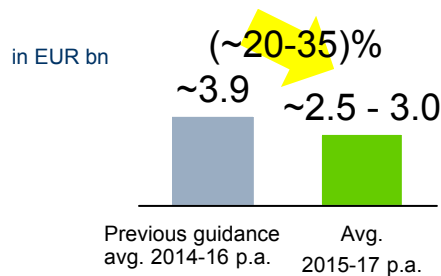
- ▶ Review of non-core assets
- ▶ Efficiency and cost reduction program (Fit4Fifty) – manage CAPEX and OPEX



<sup>1</sup> As proposed by the Executive Board. Subject to approval by the Supervisory Board and the Annual General Meeting 2015

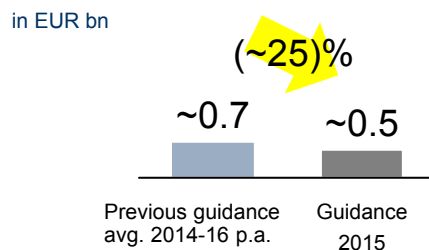
# Decisive actions to adjust to low oil price environment

## Reduce capital expenditure



- ▶ Re-prioritize investment in mature core
- ▶ Re-phase projects

## Reduce exploration and appraisal



- ▶ Focus on Black Sea, North Sea region and near-field opportunities

## Manage costs

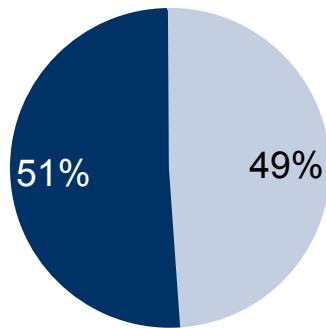
- ▶ Reduce OPEX
- ▶ Continue tight personnel policy (historically -6% p.a. on average)
- ▶ Re-prioritize discretionary spend

# OMV is resilient in difficult times

## Portfolio less sensitive to oil price drop

OMV production share, 2014

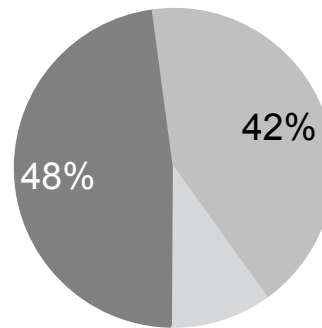
Oil Gas



## Balanced result through integration

Share Clean CCS EBIT, Q4/14

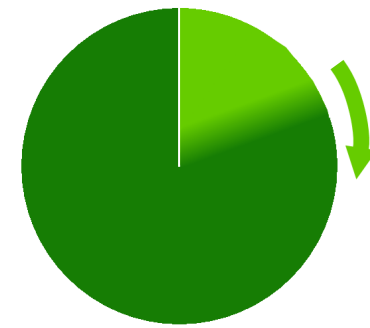
Upstream Co&O, Consolidation  
Downstream



## North Sea region: Increasing share of E&P cash generation

Cash generation, 2014 <sup>1</sup>

Rest of Upstream North Sea region



**Current production portfolio resilient at long-term oil price of USD 50/bbl**

- ▶ Substantially all of current production **operating cash flow positive**
- ▶ >80% of current production **EBIT positive**
- ▶ Looking forward, substantially all projects under execution are also value creating

<sup>1</sup> Equivalent to sources of funds before financing costs

# Results Q4/14

David C. Davies,  
Deputy Chairman of the Executive Board  
and CFO

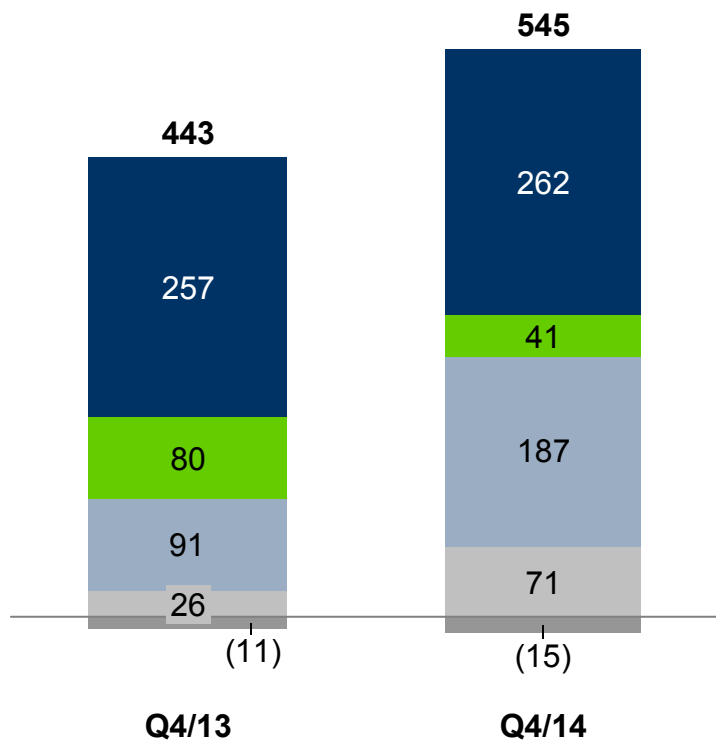


OMV Aktiengesellschaft

# Q4/14 Highlights

## Clean CCS EBIT

in EUR mn



- ▶ Production at 318 kboe/d, up by 15%
- ▶ Average Brent price down by 30% to USD 77/bbl
- ▶ Lower exploration expenses offset by higher depreciation and production costs in E&P
- ▶ Lower G&P result
- ▶ Strong refining performance
- ▶ Gearing ratio at 33.6%
- ▶ Proposed dividend EUR 1.25 <sup>1</sup> per share

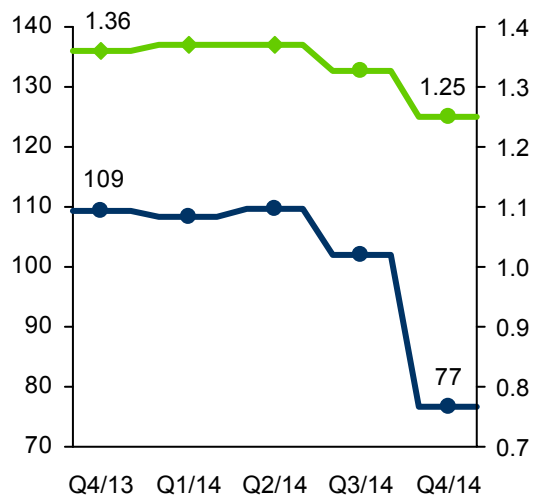
■ E&P 
 ■ G&P 
 ■ R&M 
 ■ Co&O 
 ■ Cons

<sup>1</sup> As proposed by the Executive Board. Subject to approval by the Supervisory Board and the Annual General Meeting 2015

As of Q1/14, figures for 2013 were adjusted due to the implementation of IFRS 11 "Joint Arrangements".

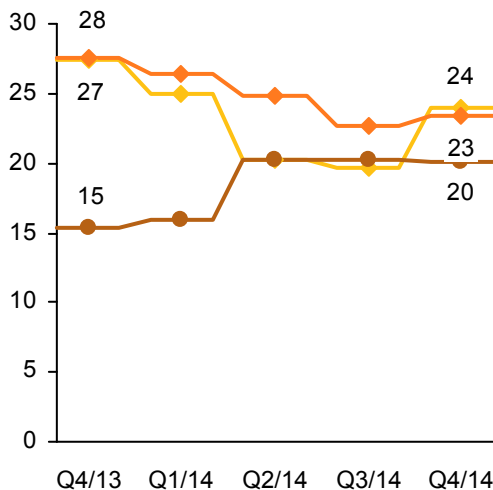
# Economic environment

## Oil price and EUR/USD



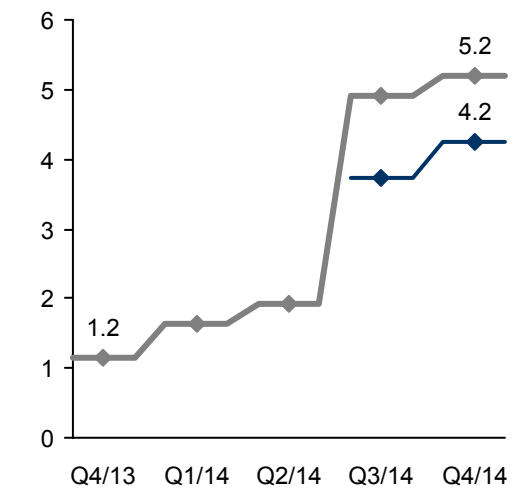
— Brent price in USD/bbl (left scale)  
 — EUR/USD (right scale)

## Gas prices in EUR/MWh



— Central European Gas Hub  
 — Border contract tracker<sup>1</sup>  
 — Regulated domestic non-households Romania

## OMV indicator refining margin in USD/bbl<sup>2</sup>



— OMV indicator refining margin (OIRM)  
 — OIRM without Petrobrazi modernization effect

<sup>1</sup> IHS CERA's proxy for a mainly oil-linked contract gas price in northwestern Europe

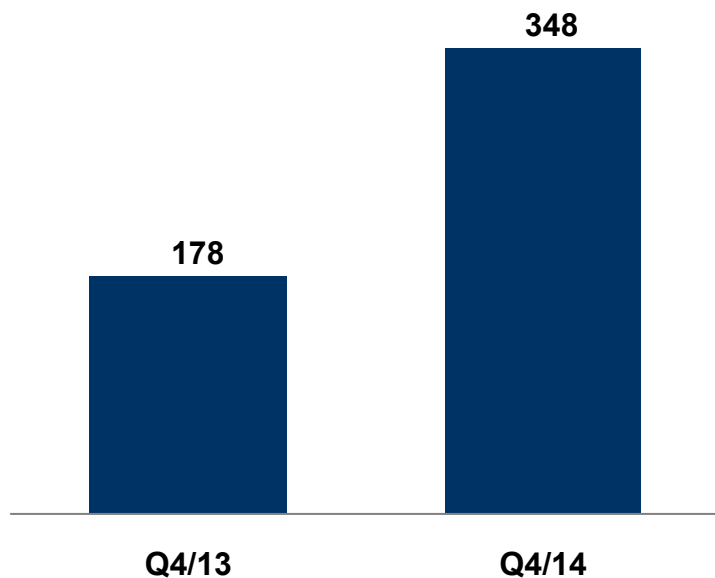
<sup>2</sup> As of Q3/14, the standard yield for the calculation of the OMV indicator refining margin has been updated following the finalization of the Petrobrazi modernization program.

Note: All figures are quarterly averages.

# Results in Q4/14

## Clean CCS net income attributable to stockholders <sup>1</sup>

in EUR mn



in EUR mn	Q4/14	Q4/13	Δ
<b>EBIT</b>	<b>(424)</b>	<b>99</b>	<b>n.m.</b>
Financial result	(70)	(80)	(13)%
<b>Profit from ordinary activities</b>	<b>(493)</b>	<b>19</b>	<b>n.m.</b>
Taxes	150	41	n.m.
Effective tax rate	30%	(219)%	n.m.
Net income	(344)	59	n.m.
Minorities and hybrid capital owners	35	(137)	n.m.
<b>Net income attributable to stockholders <sup>1</sup></b>	<b>(308)</b>	<b>(78)</b>	<b>n.m.</b>
EPS (in EUR)	(0.94)	(0.24)	n.m.
Clean EBIT	249	400	(38)%
<b>Clean CCS EBIT</b>	<b>545</b>	<b>443</b>	<b>23%</b>
<b>Clean CCS net income attributable to stockholders <sup>1</sup></b>	<b>348</b>	<b>178</b>	<b>95%</b>
Clean CCS EPS (in EUR)	1.07	0.55	95%

Figures in this and the following tables may not add up due to rounding differences.

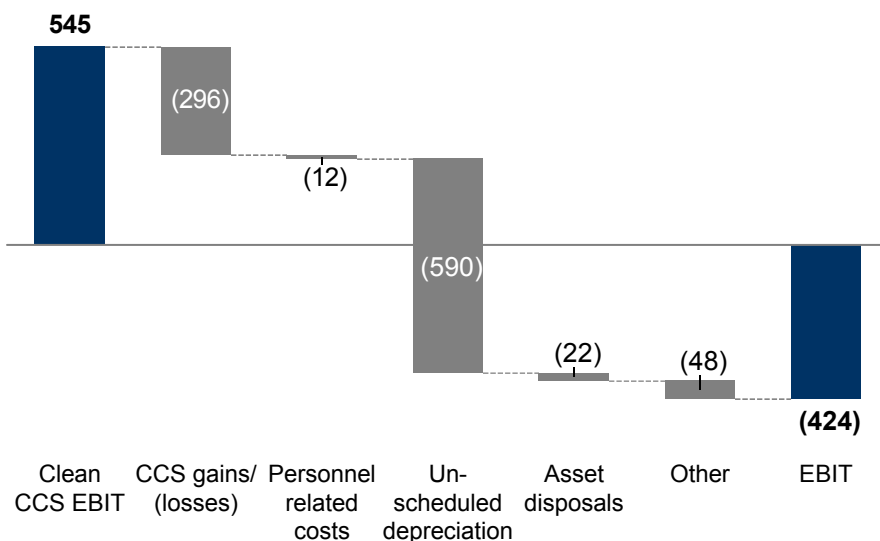
As of Q1/14, figures for 2013 were adjusted due to the implementation of IFRS 11 "Joint Arrangements".

<sup>1</sup> After deducting net income attributable to hybrid capital owners and net income attributable to non-controlling interests



# Special items and CCS effect

**Q4/14**  
in EUR mn

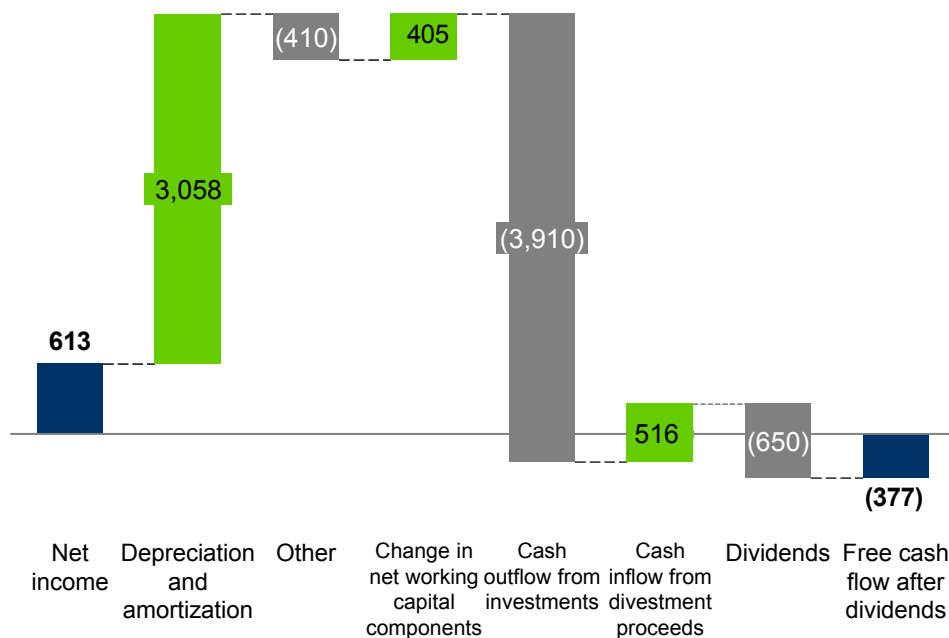


in EUR mn	Q4/14	Q4/13
<b>Clean CCS EBIT</b>	<b>545</b>	<b>443</b>
CCS gains/(losses)	(296)	(43)
<b>Clean EBIT</b>	<b>249</b>	<b>400</b>
Personnel related costs	(12)	(12)
Unscheduled depreciation	(590)	(277)
Asset disposals	(22)	12
Other	(48)	(24)
<b>Total special items</b>	<b>(672)</b>	<b>(301)</b>
<b>EBIT</b>	<b>(424)</b>	<b>99</b>

- ▶ Impairment of goodwill of Petrol Ofisi (EUR 333 mn) mainly due to regulated margin cap and overall higher risk assessment in Turkey
- ▶ Impairment of the Brazi power plant (EUR 144 mn) due to adverse short-term market conditions and revised future long-term perspective
- ▶ No significant E&P impairments
- ▶ Significant negative CCS effect in Q4/14 due to the decrease in oil prices

# Cash flow

**2014**  
in EUR mn

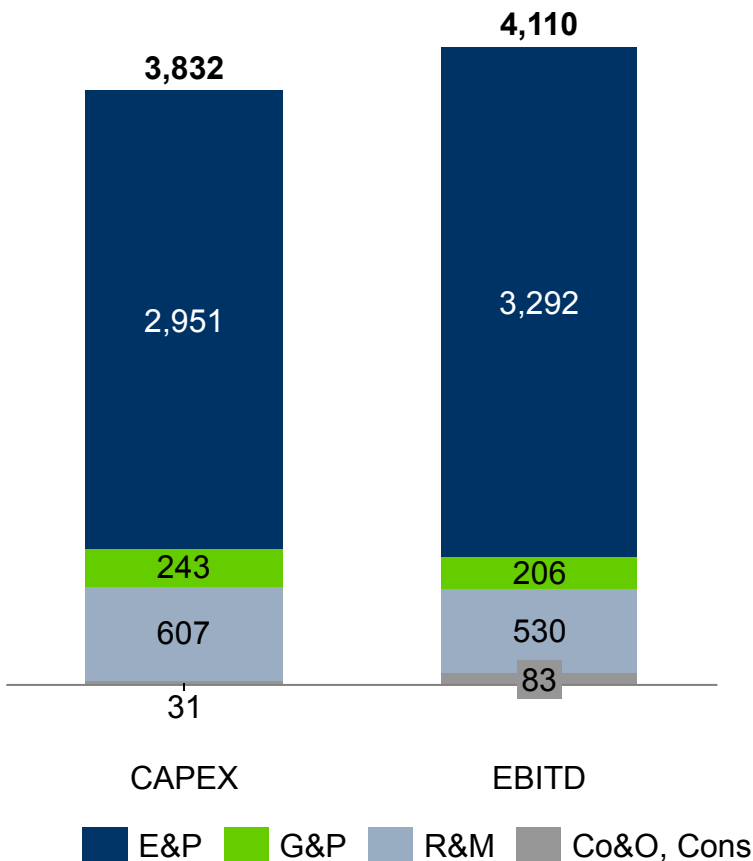


in EUR mn	2014	2013	△
Net income	613	1,729	(65)%
Depreciation and amortization	3,058	2,296	33%
Other	(410)	(548)	(25)%
Sources of funds	3,262	3,476	(6)%
Change in net working capital components	405	647	(37)%
<b>Cash flow from operating activities</b>	<b>3,666</b>	<b>4,124</b>	<b>(11)%</b>
Cash flow used in investment activities	(3,394)	(3,981)	(15)%
<b>Free cash flow</b>	<b>272</b>	<b>142</b>	<b>92%</b>
<b>Free cash flow after dividends</b>	<b>(377)</b>	<b>(485)</b>	<b>(22)%</b>

As of Q1/14, figures for 2013 were adjusted due to the implementation of IFRS 11 "Joint Arrangements".

# CAPEX and EBITD

2014  
in EUR mn



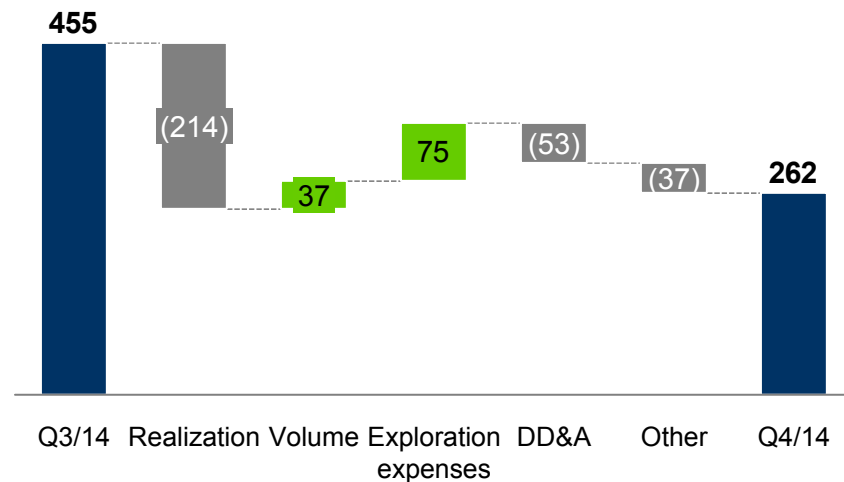
## Key investments in Q4/14

- ▶ Romania and Austria: drilling, workovers and field redevelopments
- ▶ Field developments in Norway (Edvard Grieg, Gullfaks, Aasta Hansteen and Gudrun)
- ▶ Schiehallion field redevelopment in the UK
- ▶ Maari Growth project in New Zealand
- ▶ Butadiene plant

# Exploration and Production Clean EBIT

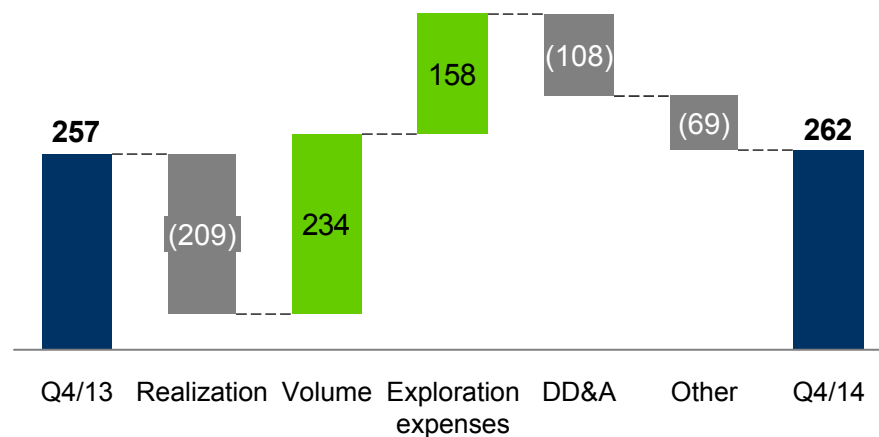
in EUR mn

Q4/14 vs. Q3/14



- ▶ Lower oil prices by 25%
- ▶ Higher sales volumes mainly in Norway and Yemen
- ▶ Lower exploration expenses
- ▶ Higher depreciation mainly in Norway and Romania

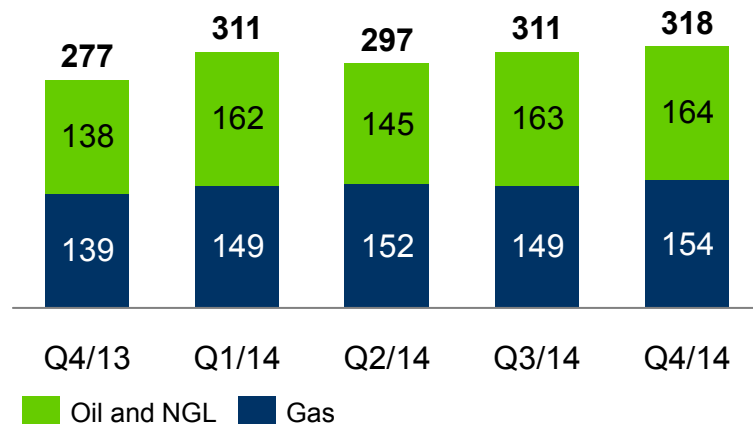
Q4/14 vs. Q4/13



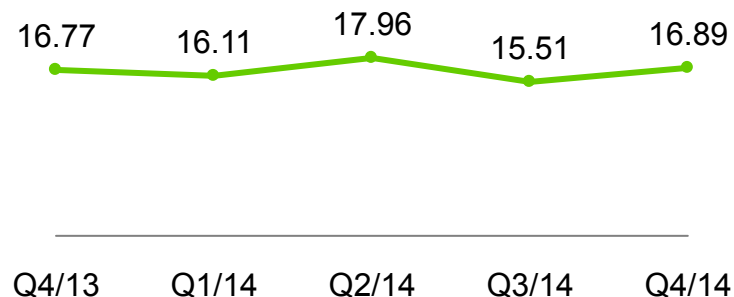
- ▶ Lower oil prices by 30%
- ▶ Higher sales volumes mainly in Norway
- ▶ Significantly lower exploration expenses
- ▶ Higher depreciation and production costs mainly in Norway

# Exploration and Production Key Performance Indicators

## Hydrocarbon production (kboe/d)



## OPEX in USD/boe



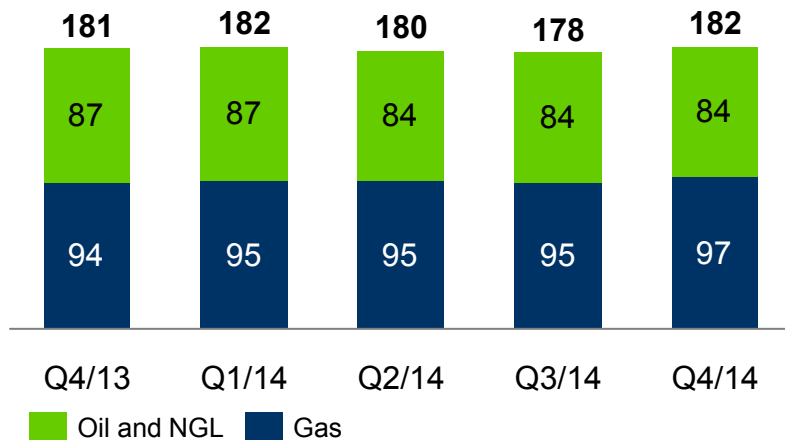
## Q4/14 vs. Q3/14

- ▶ Production up by 2%
  - ▶ Norway production ramped-up as two new Gudrun wells came on stream
  - ▶ Higher production in Romania
  
- ▶ OPEX increased mainly due to:
  - ▶ Higher maintenance costs in New Zealand
  - ▶ Change in country mix (Norway/Libya)
  - ▶ Partially offset by favorable FX effects

# Exploration and Production

## OMV Petrom group

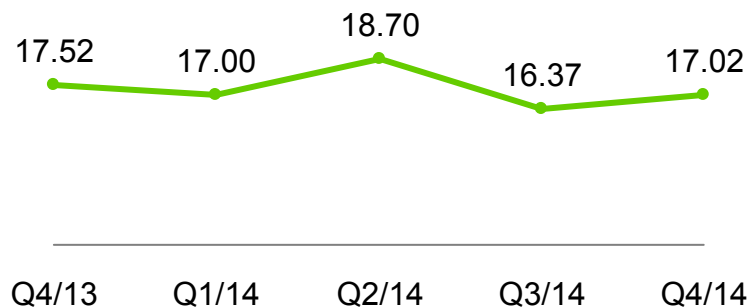
### Hydrocarbon production (kboe/d)



### Q4/14 vs. Q3/14

- ▶ Clean EBIT at EUR 128 mn (down by 59%)
  - ▶ Higher production volumes
  - ▶ More than offset by lower oil price and higher depreciation

### OPEX in USD/boe

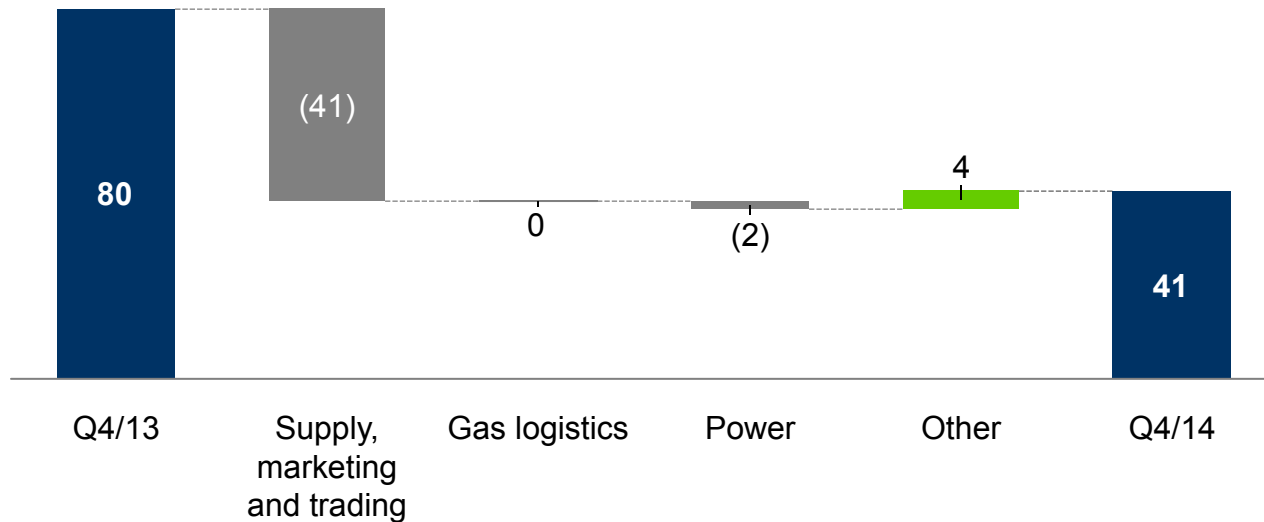


- ▶ OPEX increased mainly due to:
  - ▶ Increased service and material costs
  - ▶ Partly offset by favorable FX effects and production increase

# Gas and Power Clean EBIT

in EUR mn

Q4/14 vs. Q4/13

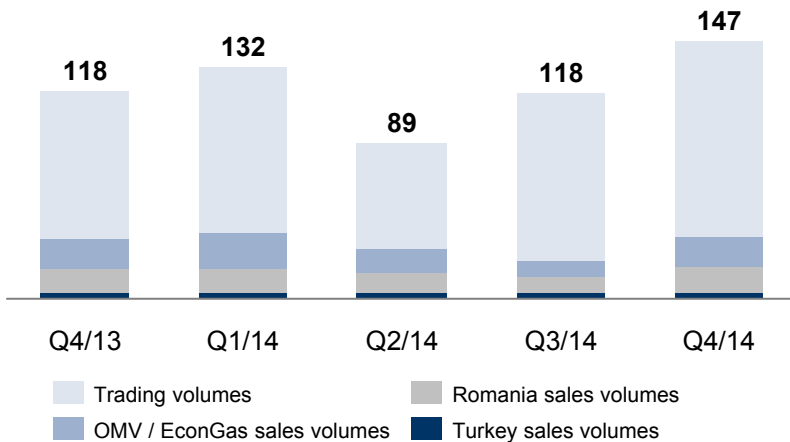


- ▶ Higher impact of the price revision in Q4/13 than in Q4/14, lower LNG result and weak market environment
- ▶ Positive performance of the power plant Samsun in Turkey offset by negative result of the Brazi power plant in Romania

# Gas and Power

## Key Performance Indicators

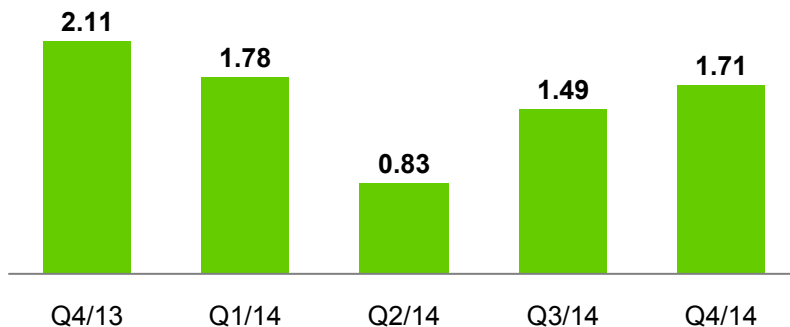
### Gas sales and trading volumes in TWh



### Q4/14 vs. Q4/13

- ▶ Gas sales volumes down by 4% mainly due to lower demand in Austria
- ▶ Gas trading volumes up by 37%
- ▶ Decreased net electrical output due to adverse market conditions in Romania
- ▶ Gas market environment remains challenging

### Net electrical output in TWh

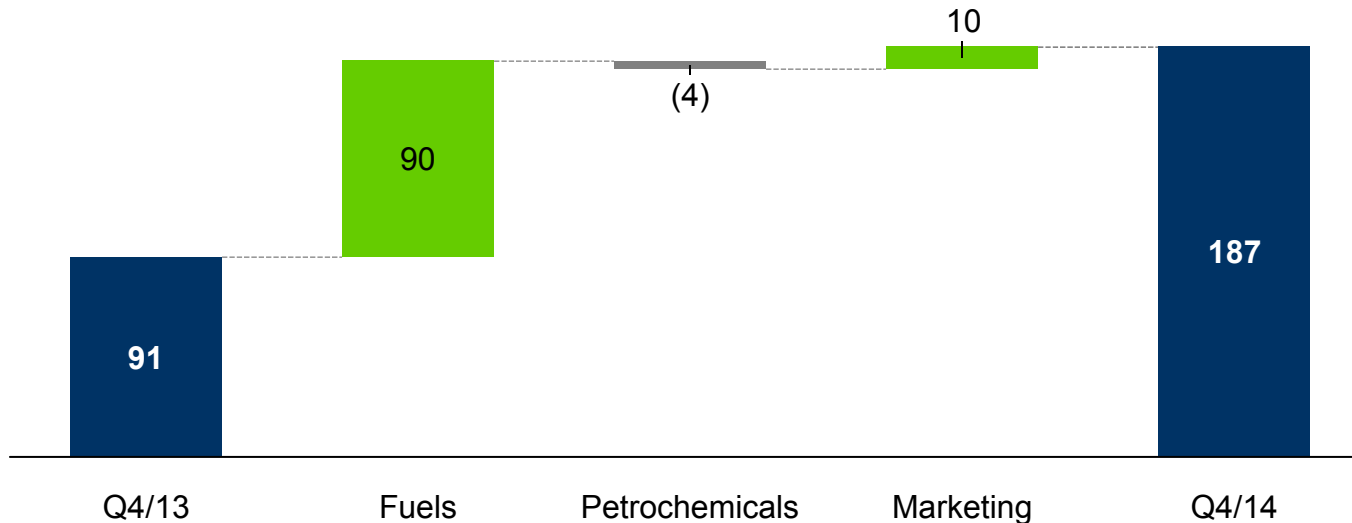




# Refining and Marketing Clean CCS EBIT

in EUR mn

Q4/14 vs. Q4/13

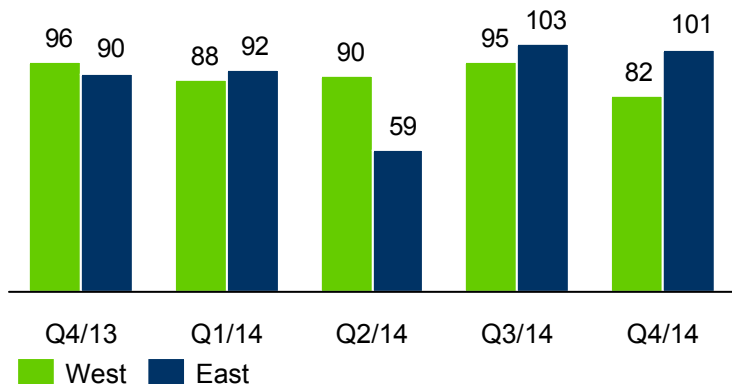


- ▶ Higher OMV indicator refining margin
- ▶ Lower petrochemicals volumes
- ▶ Strict cost management supports marketing result

As of Q1/14, figures for 2013 were adjusted according to the change in the accounting policy for joint arrangements (IFRS 11)

# Refining and Marketing Key Performance Indicators

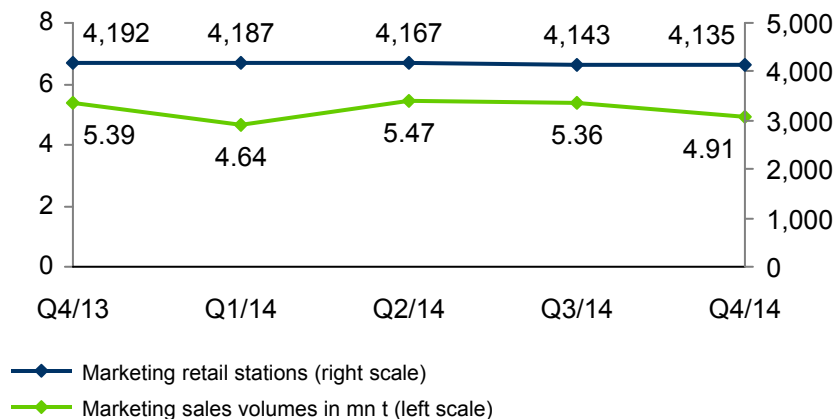
## Refining utilization rate in %



## Q4/14 vs. Q4/13

- ▶ Overall refining utilization rate at 86%, down by 9%
- ▶ Marketing sales volumes decreased due to Bayernoil divestment
- ▶ Slightly lower Borealis result (weaker Bourge contribution)

## Marketing



# Financial priorities 2015+

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## Cash

- ▶ Mid-term goal: free cash flow neutrality after dividends

## Dividend

- ▶ 2014 dividend proposal EUR 1.25 per share <sup>1</sup>
- ▶ Maintain dividend policy of long-term payout ratio of 30% of net income

## Rating

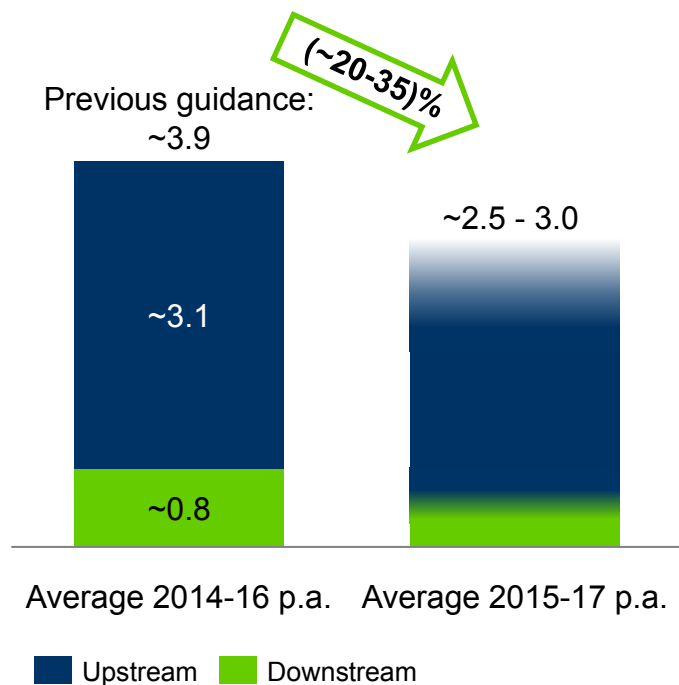
- ▶ Maintain strong investment grade credit rating
- ▶ Strong balance sheet (long-term gearing ratio of  $\leq 30\%$ )
- ▶ Comfortable liquidity position

<sup>1</sup> As proposed by the Executive Board. Subject to approval by the Supervisory Board and the Annual General Meeting 2015

# Actions to enhance cash flow

## Group CAPEX reduced

in EUR bn



- ▶ Strong focus on CAPEX and OPEX efficiency
- ▶ Further ramp-up of Norwegian production ongoing
- ▶ Projects in execution will contribute in the short-term
- ▶ Divestment options under review
- ▶ Integrated business model supports cash generation

# Outcome long-term USD 50/bbl stress test: Operations resilient, growth path impacted

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## 1 Current operations resilient

- ▶ >80% of current production **EBIT positive**
- ▶ Substantially all current production **operating cash flow positive**
- ▶ Looking forward, substantially all projects under execution are **value creating**

## 2 Growth path would be impacted

- ▶ **Slow-down of growth path**
- ▶ **Re-engineering required** for pre-FID projects
- ▶ Long-term price of USD 50/bbl would lead to **impairments in Upstream**

# Sensitivities on OMV Group

2015 impact in EUR mn	EBIT		Operating cash flow	
	Libyan production	0%	Libyan production	0%
Brent oil price (+USD 1/bbl)	+50	+40	+40	+35
OMV indicator refining margin (+USD 1/bbl)	+100	+100	+75	+75
EUR-USD (USD appreciates by 10 US cents)	+250	+200	+185	+170

Note: Materially different Brent and FX levels (vs. current levels) would lead to different sensitivity results.

# Upstream

Jaap Huijskes,  
Executive Board member  
responsible for Upstream



OMV Aktiengesellschaft

# Highlights 2014

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- ▶ **309** kboe/d average production
- ▶ **8%** production increase (2013: 288 kboe/d)
  - ▶ Norway hit 50 kboe/d mark
  - ▶ Mature core: Stabilized production at 200-210 kboe/d
  - ▶ Norway, Pakistan and New Zealand compensating political unrest in Libya and Yemen
- ▶ **87%** reserve replacement rate (three-year average), **single year 2014: 64%**
- ▶ **43%** exploration success rate <sup>1</sup> (three-year average), **single year 2014: 21%**

<sup>1</sup> Commercial



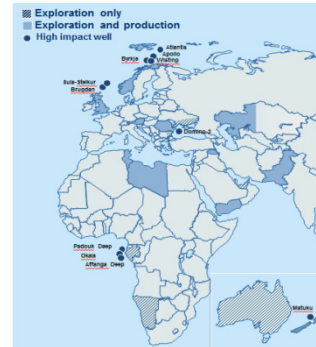
# Operational highlights

## Projects update



- ▶ Gudrun (Norway) production ramping up
- ▶ Maari Growth (New Zealand): First well on stream
- ▶ Habban (Yemen): Two additional EPFs <sup>1</sup>
- ▶ Nawara (Tunisia): Engineering works in progress, line pipe material delivering

## Exploration



- ▶ Seven new licenses offshore Croatia
- ▶ Seismic finalized in Gabon and East Abu Dhabi
- ▶ Successful wells in Norway and Romania onshore
- ▶ High-impact drilling in Black Sea and Austria ongoing

<sup>1</sup> Early Production Facilities

# Upstream priorities 2015+

## Safety and performance

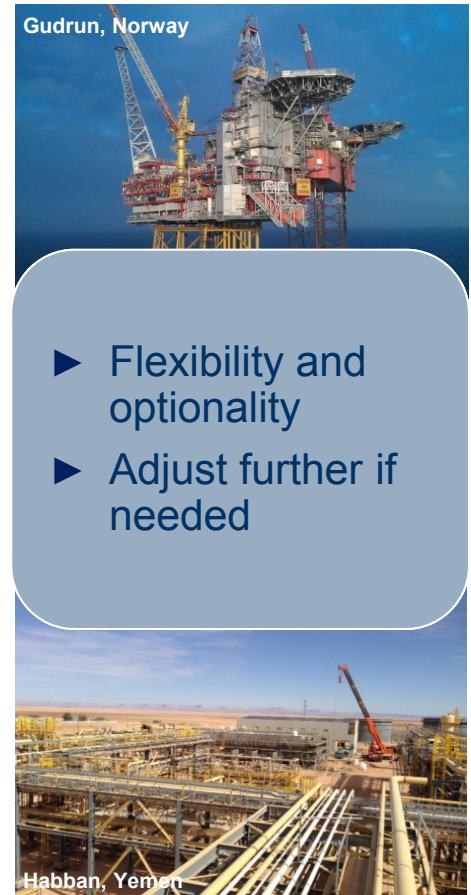
- ▶ Safe operations
- ▶ Increase operational efficiency

## Manage cash

- ▶ Managing expenditures and investment level
- ▶ Renegotiate key cost elements

## Production

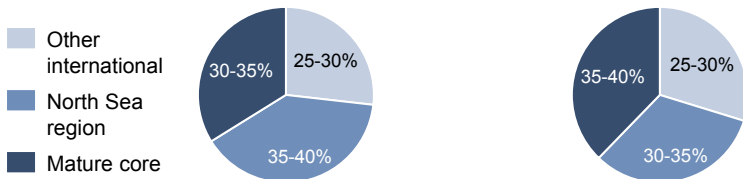
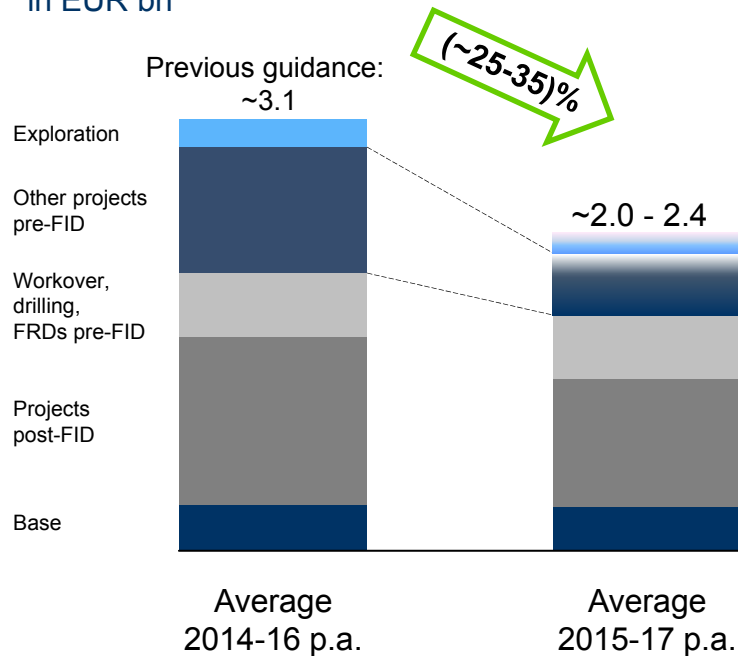
- ▶ Minimize impact on underlying core production
- ▶ Deliver post-FID <sup>1</sup> projects, preserve growth path



<sup>1</sup> Final Investment Decision

# Mid-term CAPEX down by EUR ~0.7 - 1.1 bn p.a.

## CAPEX adjustments in EUR bn



### ▶ Planning in a range of scenarios

- ▶ From mid-term recovery to USD 50/bbl for an extended period

### ▶ Leverage our investment portfolio mix

- ▶ Project prioritization
- ▶ CAPEX re-phasing and reduction

### ▶ 2015 E&A <sup>1</sup> budget reduced to EUR ~0.5 bn

### ▶ Retaining options for the medium term

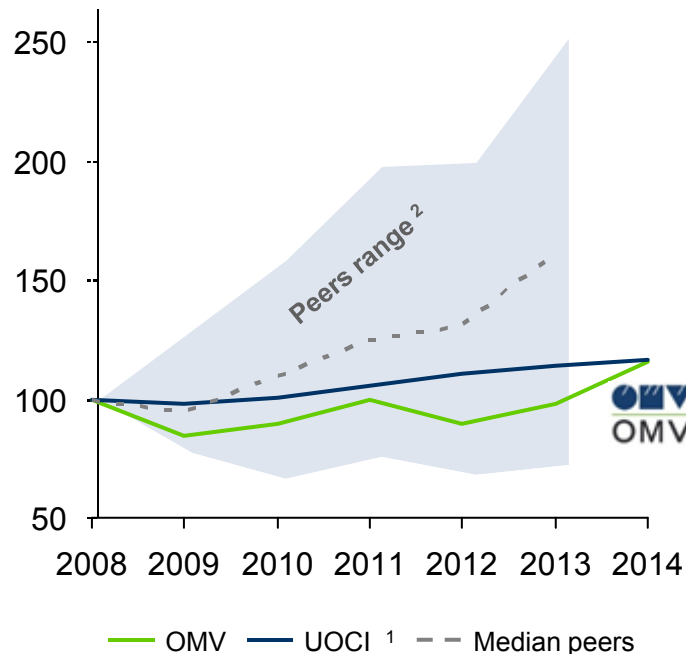
- ▶ Flexibility to reduce further
- ▶ Optionality to ramp up activities

<sup>1</sup> Exploration and Appraisal

# High focus on reducing cost base

## Strong cost management in recent years

Production cost indexed, 2008=100



## ▶ 2015 OPEX reduced

- ▶ Tight contractor management
- ▶ Purchasing cost reduction

## ▶ High focus on additional cost reduction

- ▶ Benefit from industry deflation
- ▶ Further supplier cost reduction initiatives
- ▶ Rigorous prioritization of further discretionary spend
- ▶ Lower per barrel spend as production is ramping up

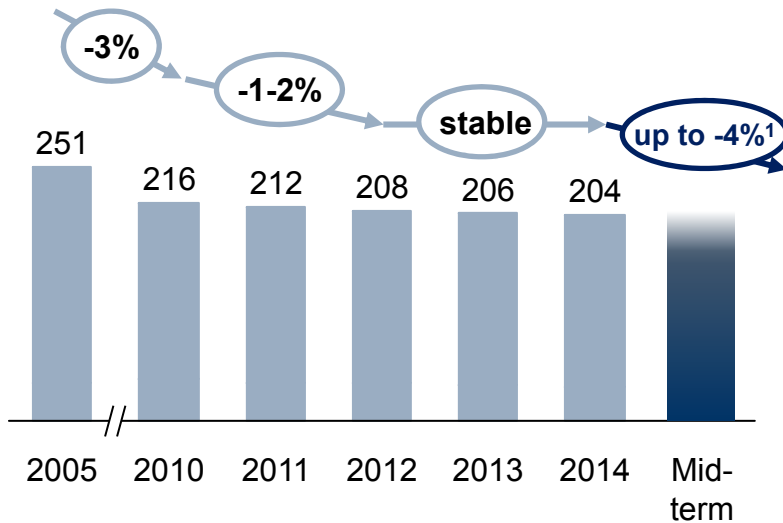
<sup>1</sup> UOCI Upstream Operating Cost Index by IHS CERA

<sup>2</sup> Peers include among others: BG Group, BP, Shell, Repsol, Statoil, Total, Anadarko, Apache, Hess; 2014 data not yet available

# Mature core: minimizing the decline

## Beating the decline

Production in Romania and Austria, in kboe/d  
CAGR



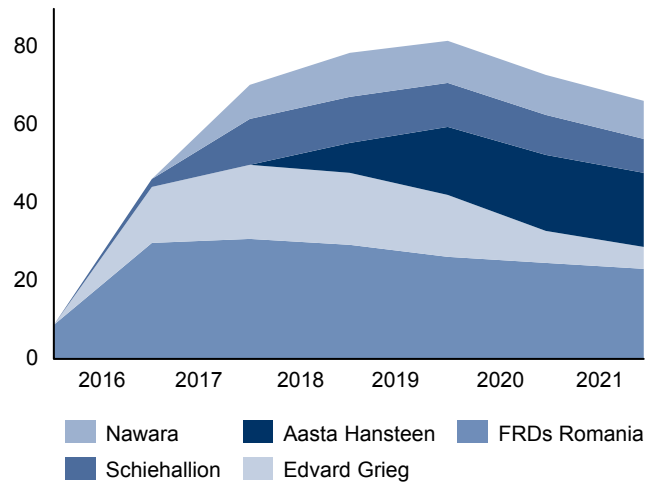
**~10% production decline p.a.  
without investments**

- ▶ **Cost / CAPEX reductions have production impact, no compromise on HSSE top priority**
  - ▶ Prioritized drilling and workover activities
  - ▶ Onshore rig count dropping by ~50%
  - ▶ FRDs <sup>2</sup> in execution continue at lower speed
- ▶ **Key priority: minimize decline**
  - ▶ Up to 4% p.a. decline over mid-term
  - ▶ Mid-term production level dependent on crude price recovery
- ▶ **Future potential of 200-300 mn boe**
  - ▶ Additional potential based on redevelopment opportunities, MARs <sup>3</sup>, cost improvement and new technology

<sup>1</sup> Up to -4% per annum <sup>2</sup> Field Redevelopment <sup>3</sup> Multidisciplinary Asset Review

# Key projects in execution will be delivered

## Adding ~80 kboe/d in the mid-term



## Resilient value creation

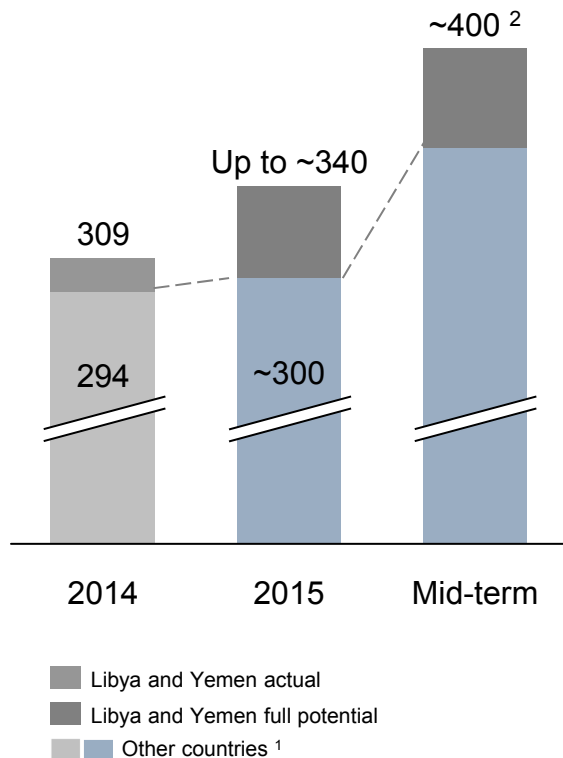
- ▶ Looking forward, substantially all projects in execution are value creating at USD 50/bbl in the long term
- ▶ Ramp-up will continue at slower pace



Note: Start-up dates reflect OMV expectations; production profile is illustrative

# Production guidance

## Production in kboe/d

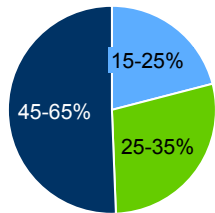
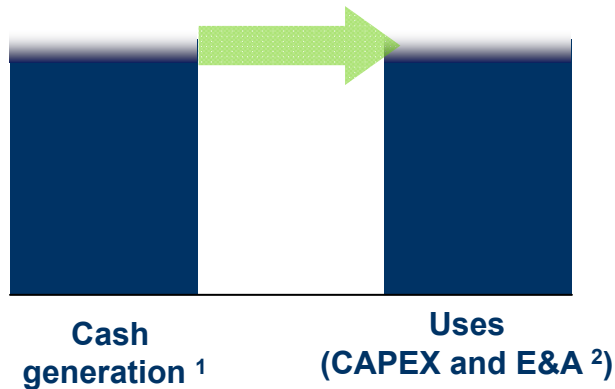


- ▶ **~400 kboe/d still within reach, speed of delivery reduced**
  - ▶ Ramp-up will continue at slower pace
  - ▶ Key projects in execution slowed down where possible
  - ▶ Reduced tail-end production in mature core
- ▶ **Flexible and robust portfolio**
  - ▶ Production level dependent on crude price recovery
  - ▶ Retaining options for the medium term
  - ▶ Flexibility to reduce further

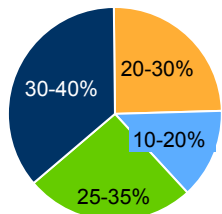
<sup>1</sup> Portfolio without Libya and Yemen    <sup>2</sup> Without divestments

# Self funded, profitable growth

Upstream free cash flow neutral in the mid-term



Other  
North Sea region  
Mature core



Global E&A  
Other international  
North Sea region  
Mature core

- ▶ **Flexible and financially robust portfolio**
  - ▶ Self funded expenditure profile
  - ▶ Providing flexibility and optionality
  
- ▶ **Resilient even in a prevailing low price environment**
  - ▶ Strong operating cash flow at USD 50/bbl
  - ▶ Looking forward, substantially all projects in execution are value creating at USD 50/bbl in the long term
  
- ▶ **North Sea region is meaningful contributor**
  - ▶ Norway production hit 50 kboe/d mark
  - ▶ Norway cash generation at ~20% of Upstream in 2014 <sup>1</sup>
  - ▶ Further strong cash generation expected in the mid-term

<sup>1</sup> Equivalent to sources of funds before financing costs

<sup>2</sup> Exploration and Appraisal



# E&P going forward

**ZERO fatalities**

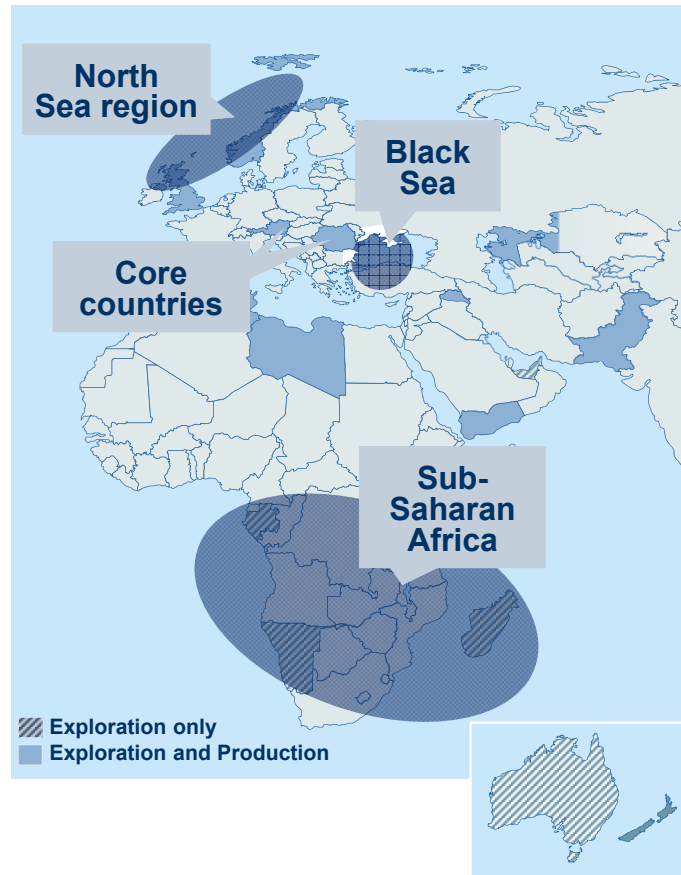
**Deliver growth**

Stable core

North Sea

Black Sea

**Exploration**



**Manage cash flow**

**Optimize portfolio**

Focus on best opportunities

Retain options

High grade E&A

**Flexibility of development projects**

# Downstream

Manfred Leitner,  
Executive Board member  
responsible for Downstream



OMV Aktiengesellschaft

# Key achievements



## Downstream Oil: Strategic milestones completed

- ✓ **Divestments completed**
  - ▶ Refining capacity reduced by 1/3
  - ▶ Marketing assets reduced
- ✓ **Performance improved**
  - ▶ Petrobrazil margin increased by USD 5/bbl
  - ▶ Working capital reduced by EUR 1.8 bn
  - ▶ “energize OMV” successfully delivered
- ✓ **Petrochemicals integration strengthened**
  - ▶ Schwechat butadiene plant completed
  - ▶ Borouge 3 of Borealis ramping up

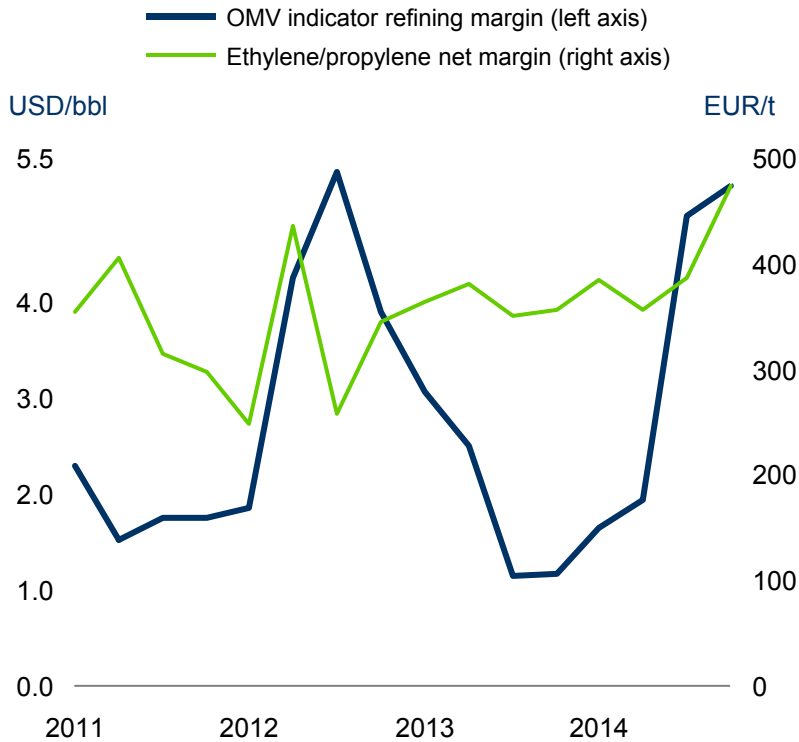


## Downstream Gas: First steps towards restructuring

- ✓ **Gazprom renegotiation finalized  
successfully**
  - ▶ Supply position improved significantly
  - ▶ Important step to adjust to changed market dynamics
- ✓ **Gas transportation business  
restructured**
  - ▶ Synergies through merger of Gas Connect Austria & Baumgarten Oberkappel GmbH (WAG pipeline)
  - ▶ Operation of TAG pipeline transferred into Trans Austria Gasleitung GmbH

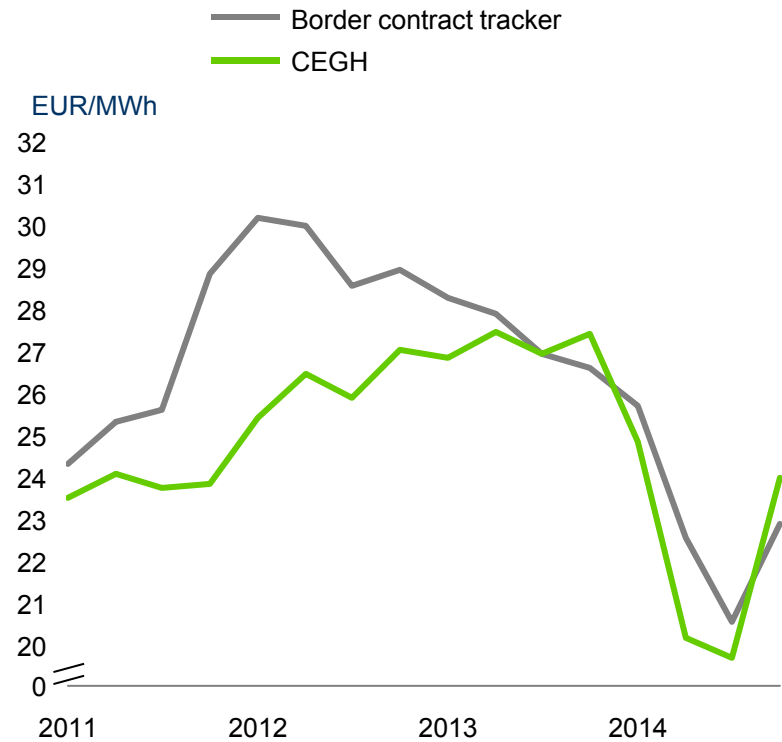
# Market environment improved towards year-end

## Margins picked up significantly



Optimized asset base allows full margin capture

## Spread increased again

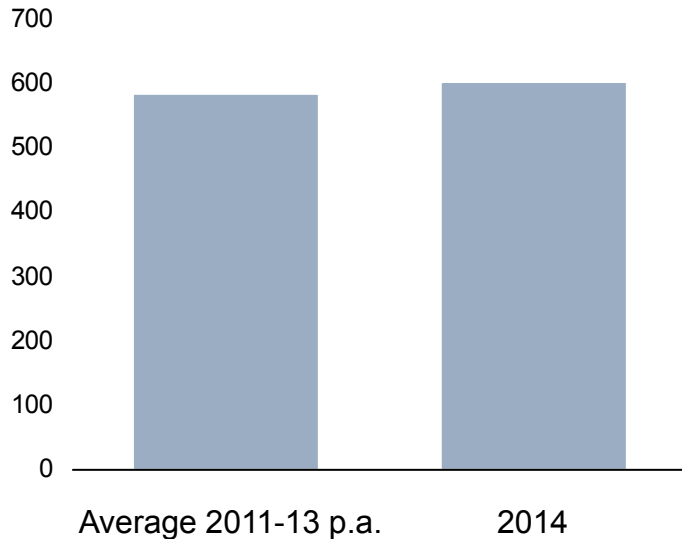


Gas supply contracts adjusted to prevailing market conditions

# Downstream business supports OMV's resilience to lower oil price environment

## Stable Downstream contribution in lower oil price environment

Clean CCS EBIT, in EUR mn



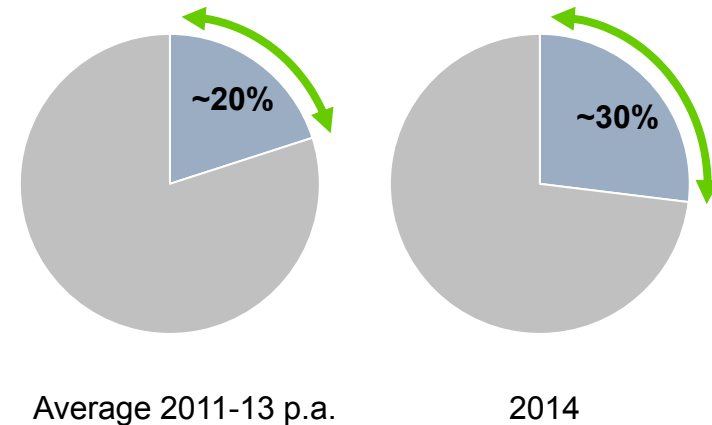
Oil price,  
USD/bbl

110

99

## Increasing share of Group's Clean CCS EBIT

% of Group's Clean CCS EBIT



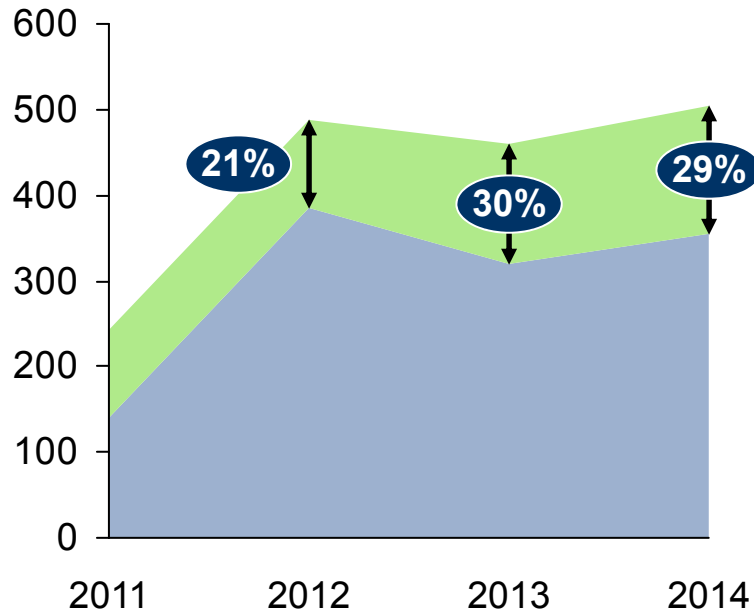
Downstream Upstream & Other

# Petrochemicals integration adds significant value to R&M business

## Petrochemicals business contributes strongly to R&M results

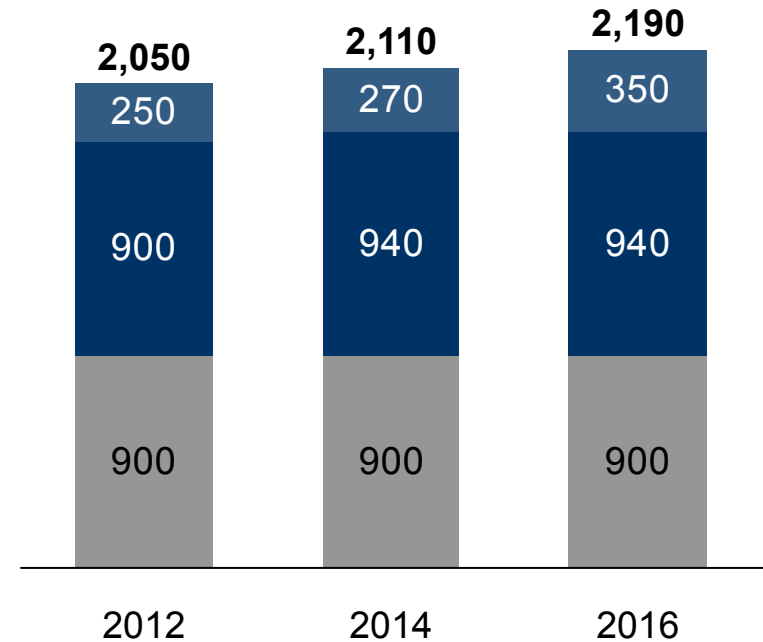
OMV R&M Clean CCS EBIT in EUR mn

■ Petrochemicals business



## OMV increases the petrochemical capacity

in kt/a ■ Benzene and Butadiene ■ Propylene ■ Ethylene



# Downstream priorities 2015+

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## Cash

- ▶ Strong free cash flow

## Integration

- ▶ One downstream organization
- ▶ Strong value chain integration

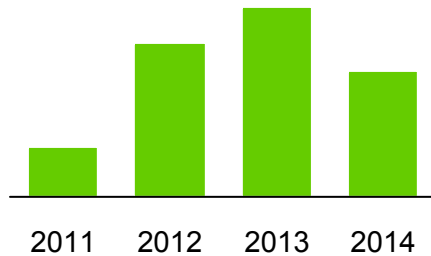
## Performance

- ▶ Restructure non-core G&P assets
- ▶ Strong focus on efficiency and operational performance

# Integrated Downstream Oil

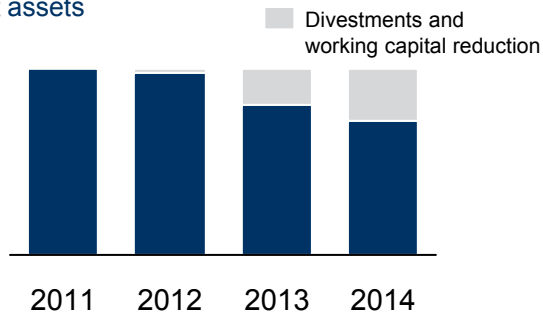
## Robust cash generator

Operating cash flow <sup>1</sup>



## Optimized asset base

Net assets



- ▶ **Maximize integrated margin** through strong integration:
  - ▶ Upstream
  - ▶ Retail
  - ▶ Petrochemicals
- ▶ Strengthen refineries competitiveness by increasing **cross-site integration**
- ▶ Enhance position in **core markets**
- ▶ Strict **cost and CAPEX** management

<sup>1</sup> without financing costs

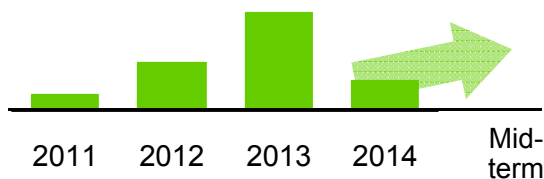
Note: Historic Downstream Oil figures are R&M figures



# Integrated Downstream Gas

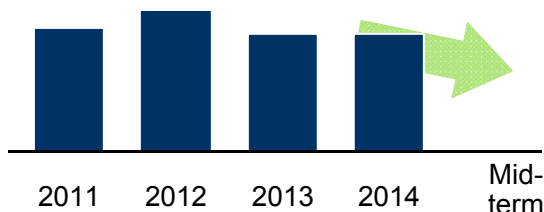
## Focus on cash generation

Operating cash flow <sup>1</sup>



## Reduce asset base

Net assets



## Improve core business

- ▶ **Maintain gas sales market position** in weak demand environment and optimize margin
- ▶ Maximize value of **equity gas**
- ▶ Strict **cost and CAPEX** management

## Restructure non-core assets

- ▶ **Review of asset portfolio** ongoing
- ▶ **Develop action plan** until mid 2015

<sup>1</sup> without financing costs

Note: Historic Downstream Gas figures are G&P figures

# Outlook and Conclusions

Gerhard Roiss,  
Chairman of the Executive Board and CEO



OMV Aktiengesellschaft

# Outlook 2015



<b>Oil price</b>	Expectations range between <b>USD 50 to 60/bbl</b>
<b>Gas markets</b>	Remain <b>challenging – portfolio under review</b>
<b>Refining margins</b>	<b>Expected to come down from recent highs</b>
<b>Marketing volumes</b>	Lower <b>product prices</b> expected to <b>support demand</b>
<b>Production</b>	<b>~300 <sup>1</sup> to ~340 kboe/d</b>
<b>CAPEX</b>	<b>EUR ~2.5 to 2.8 bn (~80% Upstream)</b>
<b>E&amp;A <sup>2</sup> expenditure</b>	<b>EUR ~0.5 bn</b>

<sup>1</sup> without production from Libya and Yemen

<sup>2</sup> Exploration and Appraisal

# In a nutshell

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- ▶ **Focus on cash flow and dividend**
- ▶ **Continue to deliver upstream growth**
- ▶ **Strong focus on CAPEX and OPEX efficiency**



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